

## NOTTINGHAM CITY COUNCIL

### CHILDREN'S PARTNERSHIP BOARD

#### MINUTES

of meeting held on 29 APRIL 2009 at the  
Council House from 4.00 pm to 5.15 pm

✓ indicates present at meeting

✓ Tom Stockwell	-	Job Centre Plus
✓ Craig Berens (substitute for Helen Voce)	)	Nottingham Council for Voluntary Service (NCVS)
Helen Voce	)	
✓ Ian Ackerley	)	Nottinghamshire Police
✓ Shaun Beebe - (substitute for Ian Ackerley)	)	
✓ Mick Brown	)	Learning and Skills Council
✓ Paula Webber	)	
✓ Ian Curryer	)	Nottingham City Council
✓ Councillor David Mellen	)	
✓ Councillor Jon Collins	)	
✓ Jane Todd	)	
✓ Ron Buchanan	)	NHS Nottingham City
✓ Lucy Davidson	)	
✓ Helen Longland	-	Government Office for East Midlands (GOEM)
Jane Geraghty	-	Probation Service

#### Also in attendance

Kirsty Gee	)	Nottingham City Council
Connie Green	)	
Penny Wakefield	)	
Candida Brudenell	)	
Andrew Balchin	-	One Nottingham

**Please note: except where otherwise indicated, all items discussed at the meeting were the subject of a report which had been circulated beforehand.**

**1 APPOINTMENT OF CHAIR**

**AGREED that Councillor Mellen be appointed Chair for the municipal year 2009/10.**

**2 APPOINTMENT OF VICE-CHAIR**

**AGREED that Ron Buchannan be appointed Vice-Chair for the municipal year 2009/10.**

**3 APOLOGIES FOR ABSENCE**

Apologies for absence were received from Helen Voce (Nottingham Council for Voluntary Service), Mick Brown (Learning and Skills Council), Jane Geraghty (Probation Service) and Ian Ackerley (Nottinghamshire Police).

**4 DECLARATIONS OF INTERESTS**

No declarations of interests were made.

**5 DRAFT NOTTINGHAM CHILDREN'S PARTNERSHIP BOARD  
TERMS OF REFERENCE**

(Director of Transition - Nottingham City Council)

**AGREED that the Nottingham City Children's Partnership Board Terms of Reference be adopted.**

**6 NOTTINGHAM VISION AND SUSTAINABLE COMMUNITY STRATEGY (SCS)  
AND ONE NOTTINGHAM GOVERNANCE**

Penny Wakefield, Director of Strategic Partnerships, Nottingham City Council and Andrew Balchin, Chief Executive of One Nottingham attended to present the developing Nottingham Vision and Sustainable Community Strategy and the One Nottingham Governance arrangements. Copies of both presentations are annexed to these minutes.

Ms Wakefield reported that many partners had already been involved in developing the strategy with time being spent visiting organisations to present and develop the proposals. Consultation was also being undertaken with surrounding Districts and the County Council because the City's boundaries were so tight.

The intention was to submit the final strategy to full Council in July 2009 for adoption, with work in the meantime being progressed on the implementation plans. One of the key factors in developing the strategy was to ensure its alignment with the Children and Young People Plan. All partners were being requested to align their organisations priorities to this strategy.

Members of the Board made the following comments and observations:

- (i) the issue of Education and Training was not sufficiently explicit within the strategy;
- (ii) the NHS Board had considered the strategy that week and were positive about the document. It had been regarded as coherent and visionary taking the City over a reasonable timeline. Concerns which emerged were around deprivation and the difficulties that may emerge in making an impact and that a cautionary note must be taken given current economic pressures as some organisations, both public and private may seek to protect their own interests.

In response to comments and observations made by members of the Board, the following additional information was provided:

- (i) education and training was a theme that ran all the way through the strategy as it was considered that the City would not be able to compete unless its young people acquired the skills they needed for the future. Education and training was more specifically addressed within the two strategy themes 'Strong Aspiring Family Nottingham' and 'Working Nottingham'. Working Nottingham addressed employment matters but recognised that addressing skills was key to also addressing poverty.

#### **AGREED**

- (1) that a report detailing the implementation plan for the SCS be submitted to a future meeting;**
- (2) that the intention to co-ordinate partnership meetings more efficiently in order to make partnership governance easier be welcomed and noted.**

#### **7 CHILDREN AND YOUNG PEOPLE'S PLAN (CYPP) - DELIVERY ARRANGEMENTS**

Consideration was given to a revised report and an A3 mind map with national indicators RAG rated of the Acting Corporate Director of Children's Services, Nottingham City Council, copies of which were circulated at the meeting.

Mr Curryer informed the Board that:

- (i) the CYPP was a statutory document which required approval by full Council but that it was also a plan which set priorities for partnering organisations. As a result of wanting to align the CYPP with the SCS the annual refresh of the plan was delayed slightly and it was intended to submit the refreshed document for approval to full Council in October 2009;
- (ii) as the Children's Partnership Board was established it was envisaged that strategic partnership arrangements would change. The many Steering Groups were becoming a resource issue for partners and it was considered that they should be reduced and set new priorities;

- (iii) the Senior Officers Group would be the main body that feeds information through to this Board;
- (iv) GP representation would be incorporated into the membership of this Board at a future date, but hopefully by October 2009.

Members of the Board made the following comments and observations:

- (i) the Board needed to ensure that it made a difference and that the sub groups involved children and young people and parents in developing plans and policies;
- (ii) the new governance process for the Partnership was supported and it was a clear indication that the old model was hard to follow;
- (iii) youth offending was firmly addressed in the plan;
- (iv) the mind map only sets out indicators as the detailed implementation would be addressed in a separate document. There was a clear prioritisation for the indicators which could be seen in the key to the colours at the bottom right hand side of the map;
- (v) it was noted that some indicators may only show movement on an annual basis and that it may become necessary to develop a measure of progress in year;
- (vi) it was proposed that a priority list of indicators for the Board be developed and that each meeting should focus on a different area's performance data.

#### **AGREED**

- (1) that the arrangements set out in section 1.5 and Appendix 3 provided a robust transitional framework for the Children's Partnership Board;**
- (2) that the mind map format illustrated in Appendix 1 provided relevant performance information to enable judgements to be made on progress in delivery;**
- (3) that the risks and mitigating actions set out in section 5 be noted;**
- (4) that all agencies were committed to reporting relevant performance through Performance Plus so that the partnership infrastructure was maximised;**
- (5) that performance reports focus on the activities that were delivering the CYPP and that they become the basis of quarterly reports commencing in June 2009;**
- (6) that the Senior Officers Group be requested to develop a performance management proposal for this Board to be submitted to the June 2009 meeting.**

**8 NATIONAL FAMILY WEEK 2009**

Consideration was given to a report of the Acting Director of Children's Services, Nottingham City Council, copies of which had been circulated.

Candida Brudenell reported that Britain's first national family week was taking place during the week commencing 25 May 2009. During that week there would be a number of events and promotions in Nottingham led by Nottingham City Council and its partners on this Board. It was explained that rather than spending additional money on this campaign links had been made with existing events and services and campaigns such as 'we're on your side'. The Board was informed that the amount of involvement from residents and organisations in these activities would be reported back to a future meeting of this Board.

A discussion took place around whether the Partnership Board branding was required to be used on promotional activities for this campaign. It was suggested that using too many logos could be confusing for the public and that clear linkages with other campaigns may be more appropriate. Further comments by members were noted around whether it was necessary for the Children's Partnership to have a widely identified branding.

**AGREED**



- (1) that the National Family Week 2009 campaign be endorsed;**
- (2) that further consideration be given to an appropriate protocol for the use of the Children's Partnership Board branding and that it be submitted to a future meeting for consideration.**

**City of Nottingham  
Sustainable Community  
Strategy 2020**

**One Nottingham's priorities  
for the next decade**

Summary Presentation of 'Draft Final' Strategy

April 2009






**Good strategies, well delivered, make a difference**

**The problem**  
*"We still live in a country where having the wrong postcode is a life threatening condition."*

**The opportunity**  
*"The characteristic optical illusion that governments suffer from is that they overestimate what can be achieved short-term and underestimate what can be achieved long term."*

Geoff Mulgan, 2004  
(former Director of Policy, 10 Downing St)

**The SCS document tells a story**

**Nottingham Today: where are we?**



- Celebrates Nottingham's strengths and what makes it different
- Using the 2008 State of Nottingham Report, summarises the city's challenges.
- Highlights our overall twin challenges:
  - 1) Protecting and increasing our prosperity
  - 2) Connecting more people into the available wealth

**Nottingham Tomorrow: where do we want to be?**

- 2030 Vision – long-term 20 year vision
- 2020 Strategic Priorities - the 6 Strategic Priorities and 3 cross-cutting aims for the next 10 years. This is the heart of the strategy.



**Getting to Tomorrow: how do we get there?**

- Sets out action programmes for each Strategic Priority, with broad building blocks
- Explains new One Nottingham governance
- Statement on government's limits and the importance of social responsibility

**The (draft final) SCS Vision and Strategic Priorities**

<p><b>Vision 2030</b> <i>Safe, clean, ambitious and proud</i></p> <p><b>By 2030:</b></p> <ul style="list-style-type: none"> <li>• We are one of Europe's top ten cities for science and innovation, sport and culture</li> <li>• Every neighbourhood is a great place to live</li> <li>• We give the best start in life to all of our children and young people</li> <li>• Poverty is history</li> </ul>	<p><b>2020 Strategic Priorities</b></p> <ol style="list-style-type: none"> <li>1. <b>World Class Nottingham</b> - Develop Nottingham's international standing for science and innovation, sports and culture</li> <li>2. <b>Neighbourhood Nottingham</b> - Transform Nottingham's neighbourhoods</li> <li>3. <b>Strong Aspiring Family Nottingham</b> - Ensure that all children and young people thrive and grow up to achieve</li> <li>4. <b>Working Nottingham</b> - Tackle poverty and deprivation by getting more people into good jobs</li> <li>5. <b>Safer Nottingham</b> - Reduce crime, the fear of crime, substance misuse and anti-social behaviour</li> <li>6. <b>Healthy Nottingham</b> - Improve health and wellbeing</li> </ol> <ul style="list-style-type: none"> <li>• <b>Aspiring</b> - Raising aspirations</li> <li>• <b>Green</b> - Living within our environmental means</li> <li>• <b>Fair</b> - Promoting fairness and equality of opportunity</li> </ul>
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### The SCS logic for change (i)

Three different outcomes being sought:

- Tackling poverty/deprivation
- Changing the mix of people in the city (retain more higher income households)
- Enhanced wealth creation

At the heart of the SCS is tackling poverty:

*"...continued wealth creation goes hand in hand with a decisive breaking of the cycle of inter-generational poverty through early intervention, so that more of our children grow up to benefit from the city's wealth and with higher aspirations. In 2020, Nottingham must not only be wealthier, but fairer. The true test... will be how many of our children grow up to achieve more than their parents." (p.10)*

Massive complex long-term challenge & no silver bullet



### The SCS logic for change (ii)

Requires multi-faceted approach:

And let's be clear:

- Wealth creation does not tackle poverty by itself.
- Early intervention and more joint working are essential.
- Aspiration is not an independent magic force.

Will it work? Do we believe transformational change is possible...?

- SCS simply points the right way, the real challenge is to implement consistently



### How do we implement the SCS?

What next?

- SCS will be finalised and launched in July 2009
- One Nottingham governance being reviewed to ensure it is 'fit for purpose' to deliver the strategy
- Theme partnerships will review and revise their plans to deliver first stage of the SCS
- Align LAA, Council Plan and partners' plans



### How do we implement the SCS? (2)

What does it mean for Children's Partnership Board?

- Leadership matters – to take responsibility for Strong Aspiring Family Nottingham and embed in CYP Plan.  
– partners need to take responsibility for elements and embed in Financial/Service Plans
- Partnership matters – joint working is a state of mind and a culture, not a box to tick. We need to improve.
- Evidence matters – if an area of work/project doesn't contribute to the strategy and doesn't work, stop doing it.
- Impact matters – if we haven't made progress in breaking the cycle of poverty in Nottingham by 2020, the SCS will fail.



## Contact

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**ONE**  
NOTTINGHAM





	<p><b>One Nottingham Governance</b></p> <p>Children's Partnership Board April 2009</p>

	<p><b>Why change?</b></p>
	<ul style="list-style-type: none"> <li>■ New Vision for Nottingham</li> <li>■ Sustainable Community Strategy</li> <li>■ Local Area Agreement</li> <li>■ Comprehensive Area Assessment</li> </ul>

	<p><b>Fit for Purpose</b></p>
	<ul style="list-style-type: none"> <li>■ SOLACE Review of Governance – strong consensus for change</li> <li>■ County Partnership Review of Governance</li> <li>■ New opportunities</li> </ul>

	<p><b>Governance</b></p>
	<ul style="list-style-type: none"> <li>■ A Board that can hold and deliver the Vision for the City – "line of sight" to CPB</li> <li>■ An Executive with the authority to align resources and ensure performance</li> <li>■ Theme Partnerships that can energise and deliver major priorities for the City</li> <li>■ Community engagement and aspirations of communities</li> </ul>

<b>Strategic Themes</b>	
	<ul style="list-style-type: none"> <li>■ World Class Nottingham</li> <li>■ Neighbourhood Nottingham</li> <li>■ Strong aspiring family Nottingham</li> <li>■ Working Nottingham</li> <li>■ Safer Nottingham</li> <li>■ Healthy Nottingham</li> </ul>

<b>Cross Cutting Themes</b>	
	<ul style="list-style-type: none"> <li>■ Aspiring – led by Children's Partnership Board</li> <li>■ Green</li> <li>■ Fair</li> </ul>

<b>Supporting change</b>	
	<ul style="list-style-type: none"> <li>■ Leadership programme</li> <li>■ Joint development group – City and County LSPs working together</li> <li>■ Area/neighbourhood governance</li> </ul>

<b>Governance</b>	
	<ul style="list-style-type: none"> <li>■ Your views and comments</li> </ul>